

# Digital Asset Information Management for Transport Infrastructure: Framework and Implementation

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**Abstract.** Asset management is the systematic process of deploying, operating, maintaining, upgrading and disposing of built environment assets. Effective asset management requires the involvement of all levels of an organisation in planning, control and monitoring of asset performance that combines management, financial, economic and other activities and practices. This paper aims to propose and evaluate a framework for digital asset information management, including four elements – data exchange, classification system, location referencing and information requirement. This framework is validated through interviews with a road agency in Australia. It is expected that this framework is useful for road agencies to evaluate their current practices and take appropriate actions towards digital asset information management.

**Keywords:** Digital engineering, asset management, information management, location referencing.

## 1 Introduction

An infrastructure asset requires a large capital investment and then requires ongoing operation and maintenance, including improvement and removal of roads. The Australian Government spends more than AUD\$7 billion every year on maintaining and renewing roads [1]. Maintenance of a road consists of routine maintenance, specific maintenance, restoration maintenance and pavement rehabilitation, all of which have a crucial influence on the related economic, social and environmental aspects.

Asset management is the entire process of planning, programming, and systematically monitoring an asset. Asset management decisions, such as data-supported decision-making, management systems, relationships between condition and performance, and trade-off and investment analysis are integral components of daily business that support the mission to meet the service requirements of assets.

In recent years, while Building Information Modelling has become an important strategy in building, construction and infrastructure sectors to improve productivity and health and safety, the use of BIM for asset management has only been recognised recently in terms of its benefits of managing assets when using 3D models. Building Information Modelling (BIM) is an intelligent 3D model-based process to inform and

37 communicate project decisions and communicate project decisions [2]. BIM is a term  
38 with three linked functions, including Building Information Modelling, Building  
39 Information Model and Building Information Management [3]. Building Information  
40 Modelling refers to the business process of generating and using building data in the  
41 lifecycle of buildings. Building Information Model refers to the digital representation  
42 of the physical and functional characteristics of a facility and Building Information  
43 Management is the process of utilizing digital building information for effective  
44 sharing. BIM and asset information can work together to make informed decisions in  
45 areas such as bringing existing assets into BIM, developing new assets in BIM,  
46 operating and managing existing or new assets.

47 This paper therefore aims to develop a digital asset information management  
48 framework so that BIM or other digital engineering technologies can be utilized for  
49 effective asset management decisions.

## 50 **2 Digital asset information management**

51 A review of existing standards and current practices reveals the importance of the  
52 below four elements in digital asset information management.

### 53 **2.1 Data exchange**

54 Digital asset information model is dependent on strong information and data exchange  
55 capabilities, allowing interoperability of information generated throughout the project  
56 lifecycle. Over the past few years, a few data exchange standards for transport  
57 infrastructure have been developed.

58 Land and Infrastructure Conceptual Model Standard (LandInfra) is an Open  
59 Geospatial Consortium (OGC) standard which defines concepts for providing and  
60 understanding information about land and civil engineering infrastructure facilities [4].  
61 The concepts in LandInfra are formally using case driven subset of LandXML  
62 functionality, but supported by a UML (Unified Modeling Language) diagrams.  
63 Additionally, the standard covers various subject areas defined by so called  
64 Requirement Classes (RCs), which mandate what the subsequent encodings must  
65 support in order to claim conformance to LandInfra. Each requirement class (RC) in  
66 RCs has a corresponding Conformance Class which explains how the encoding is to be  
67 tested for conformance.

68 In addition, the extension project of "IFC for Infrastructure" provides the data  
69 model for 3D and 2D alignment information mainly for spatial location of infrastructure  
70 assets and further being a baseline for projects like IFC-Bridge and IFC-Road [5]. For  
71 example, the main scope of the IFC Road project is to extend product data model of  
72 road facilities with earthwork enabling open data access based on IFC4 (ISO16739)  
73 schema in order to secure interoperability in delivering the as-built design model to  
74 government. The data schema of IFC-road includes spatial structure, physical structure,  
75 properties and earthwork model.

## 76 2.2 Asset classification

77 In the field of asset management, hierarchical classification of transportation assets is  
78 normally used. For example, the Department of Transport in NSW, Australia adopts a  
79 four-level classification system, including asset discipline (Level 1; refers to asset  
80 disciplines together with the related asset classes, e.g. architecture & service, civil &  
81 structures, electrical, fleet, property, signalling & control, technology &  
82 telecommunications, and track), asset class (Level 2; refers to asset classes and  
83 descriptions together with related asset functions for each asset class), asset function  
84 (Level 3; refers to asset functions and descriptions relevant for an asset class, such as  
85 Complexes, e.g. road carriageway, waterway, bus fleet depot, quarry and land, Entities  
86 e.g. building, footbridge, sea wall, jetty, bus and ferry, Systems, e.g. air supply system  
87 and LV lighting system, and Products, e.g. air dryers and meters) and asset type (Level  
88 4; refers to asset types and descriptions relevant for an asset function).

89 On the other hand, Roads and Maritime Services in NSW adopts a six-level asset  
90 classification system, including asset group, asset class, asset function, asset type, asset  
91 component and asset sub-component. In addition, Austroads is undertaking an  
92 ambitious project to establish a harmonised road asset data standard for use in Australia  
93 and New Zealand. The Road Metadata Standard Project has been initiated in response  
94 to requests from stakeholders who increasingly need to share data with other road  
95 management agencies but are frustrated by the lack of common data standards [6]. This  
96 project is an on-going project at the time of this study.

## 97 2.3 Location referencing

98 Austroads investigate the potential to harmonise road location referencing and identify  
99 a feasible approach to harmonisation of road location referencing. It is discovered that  
100 when conducting a data collection survey on the network, it is important that the data  
101 is properly referenced and that location can be assigned repeatedly over time with a  
102 level of confidence. Without proper location referencing, users would have no way of  
103 discerning at what location the data was collected, severely limiting the use of the data.  
104 Generally, the location referencing methods adopted by Austroads member authorities  
105 can be separated into the two major categories:

- 106 • Linear referencing defines a location in terms of distance and direction in  
107 reference to another location (e.g. 15 km east of location X). Linear  
108 referencing is limited to a start and end reference point and is directly related  
109 to its geographical location.
- 110 • Spatial referencing defines a location using a set of coordinates, which  
111 describes a location in two or three dimensions, calculated using a  
112 mathematical model of the earth, where all locations are referenced to the same  
113 point or against a datum.

114 Currently, most transportation authorities use linear referencing methods as their  
115 primary means of referencing locations within their network. These methods are simple  
116 to understand; however, they incur high installation and maintenance costs in order for  
117 them to be an effective referencing tool and they are a relative referencing tool because

118 the physical markers used as reference points may change over time as the network is  
119 altered.

120 A move to spatial referencing as the main method of location referencing asset data  
121 is anticipated. Given the current issues and constraints associated with spatial location  
122 referencing, a new spatial approach to location referencing is likely to require some  
123 years to develop and to integrate as each member authority develops and acquires an  
124 accurate spatial representation of its centrelines. Over time this technology will become  
125 common among all member authorities, and new spatial referencing methods and  
126 systems may be adopted as a standard for field location referencing.

#### 127 **2.4 Information requirement**

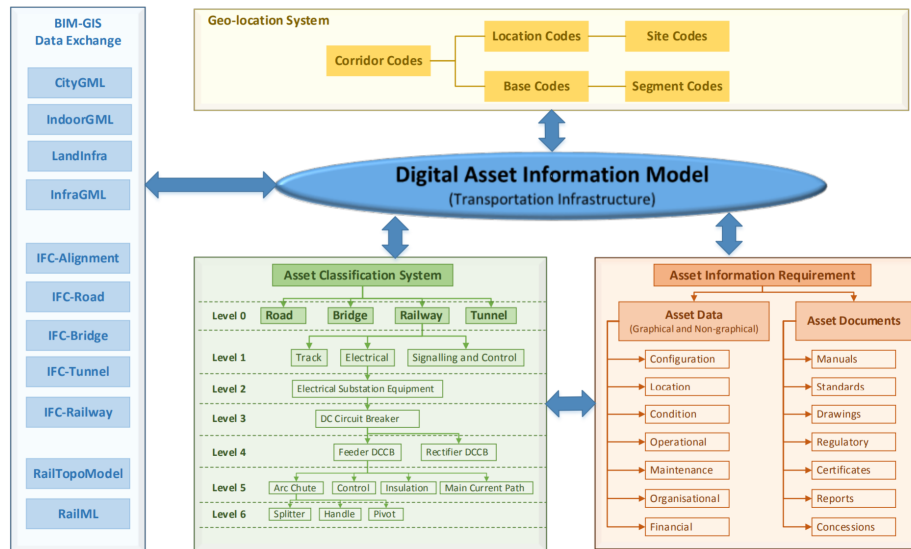
128 To enable the owner to safely and effectively operate new assets and refurbished assets,  
129 asset information requirements need to be stated clearly before construction  
130 commences so as to define the responsibility of transferring the data between  
131 organisations.

132 Prior asset handover and asset acceptance phase, asset information requirements  
133 shall be collected and managed at the stage of plan and acquire. Providing and updating  
134 the following detailed asset information requirements facilitates asset handover,  
135 commissioning, operation and maintenance.

136 The below example shows the information requirement of an infrastructure asset's  
137 life cycle. At the commencement phase, asset information linked to requirements  
138 specification, feasibility, environmental, geotechnical reliability, availability,  
139 maintainability and safety (RAMS), system safety assurance plan and hazard log, shall  
140 be recorded and submitted. In the operation and maintenance stage, configuration data  
141 (i.e. asset status), condition data (including asset condition, assessment criteria and  
142 remaining life), operational data (including asset criticality and assessment criteria, and  
143 asset utilisation and capacity), maintenance data (including maintenance activities data,  
144 preventive service schedule, work orders for maintenance activity, defects, work  
145 breakdown structures, etc.) and other financial data and documents should be recorded.

#### 146 **2.5 The framework**

147 A digital asset information model for transport infrastructure is therefore proposed  
148 based on the above review of literature and standards. The model includes the  
149 aforementioned four main modules.



150  
151

Fig. 1. The digital asset information management framework

152

### 3 Case study

153

VicRoads is the Victorian Government's central road agency. Its purpose is to deliver social, economic and environmental benefits to communities throughout Victoria by managing the Victorian arterial road network and its use as an integral part of the overall transport system.

157

The aim of this case study was to: (1) understand VicRoads' current road asset operation and maintenance processes; (2) understand VicRoads' current asset management tools or platforms including their functions, data inputs and outputs, and underlying data schemas; and (3) benchmark VicRoads' road asset management practice in terms of digitalisation.

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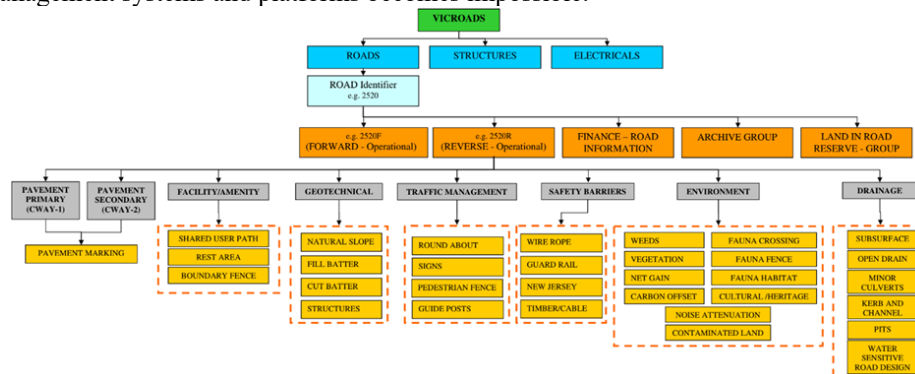
Document reviews and internal interviews and workshops were conducted to help the team understand VicRoads' current asset management practices. Collected documents included VicRoads organisation chart, design and construction specifications, asset management documents, including, pavement, street lighting, intelligent traffic system and bridges, as well as road design publications and standards. Asset management tools and platforms used in VicRoads, including RAI (Road Asset Inventory) system, SCATS (Sydney Coordinated Adaptive Traffic System), STREAMS (an international award-winning Intelligent Transport System (ITS) that supports road authorities to help save lives, reduce congestion and make road networks safer), AMCS (Asset Monitoring and Control System), Connect (financial System, formerly known as PARMS) and RAS (Road Asset System) were also reviewed. Focus group study was conducted with the participants from five four departments within VicRoads, including asset management team, delivery team, network design services team and asset services team.

175

### 176 3.1 Current practices

177 **Asset Classification.** In 2018, VicRoads developed a new Asset Hierarchy in order to  
 178 meet the requirements of the new enterprise asset management system version (i.e.  
 179 Ellipse 6.3) whilst still supporting the essential processes of existing Connect system  
 180 (formerly known as PARMS-Program and Resource Management System). The new  
 181 Asset Hierarchy contains three main types of sub-hierarchies: Road Asset Hierarchy,  
 182 Structures Asset Hierarchy and Electrical/Communications Asset Hierarchy.

183 Figure 2 shows an example of the Road Asset Hierarchy. The new Hierarchy  
 184 recognises the existing equipment classes in Connect and allows for the creation of  
 185 additional records to support assets to be transferred from legacy systems. However,  
 186 the new Asset Hierarchy can only be maintained, modified and extended by authorised  
 187 asset managers using standard Connect user functions, which means it cannot be shared  
 188 and used by other internal Asset Management Tools such as RAI, SCATS, STREAMS  
 189 and AMCS. Indeed, each tool has its own asset hierarchy to support asset information  
 190 storage. Therefore, VicRoads Asset Management team needs to maintain at least five  
 191 different types of asset hierarchies. The lack of a unified Asset Hierarchy increases the  
 192 difficulty and complexity of asset information capturing, updating and validation. In  
 193 addition, automated asset data sharing and exchanging among the various asset  
 194 management systems and platforms becomes impossible.



195  
 196 **Fig. 2.** Road asset hierarchy

197 **Location Referencing.** Currently, the asset location referencing used is the  
 198 VicRoads' Standard Road Referencing System (SRRS), which comprises a database  
 199 model of the declared road network, defined by links joining physical reference markers  
 200 and fixed features of known and measured locations. The location of any point on the  
 201 network may then be defined by measured distances along the link relative to a physical  
 202 reference marker or fixed feature.

203 The SRRS is a linear referencing method which can be communicated concisely via  
 204 plaintext. However, a major limitation of linear referencing is that specifying points  
 205 that are not on a linear feature is troublesome and error-prone, though not entirely  
 206 impossible. In addition, for the use of linear referencing, the starting points and end  
 207 points should be well defined, which can be difficult in some cases [7]. For example, if  
 208 intersection points are used as starting and end points for roads, problems may be  
 209 created for complex intersections.

210 **Tools and Platforms.** In VicRoads, six main systems and/or tools are currently  
 211 utilised to support asset operation and maintenance: RAI, SCATS, STREAMS, AMCS,  
 212 RAS and spreadsheets for structures and road assets.

213 RAI is a powerful system, providing fast and efficient filtering and searching  
 214 utilities, enabling staff members to easily locate asset records. RAI provides the ability  
 215 for VicRoads to:

- 216 • record inventory information regarding electrical, communications, operating  
 217 systems;
- 218 • associate incident and traffic management, and traffic control assets for the  
 219 full lifecycle of the asset;
- 220 • record and track maintenance jobs for each asset;
- 221 • record and track jobs relating to faults for each asset and their rectification;
- 222 • allocate to, and notify contractors of, jobs for their attention; and
- 223 • produce various reports on the assets and jobs.

224 SCATS is an adaptive urban traffic management system that synchronises traffic  
 225 signals to optimise traffic flow across a whole city, region or corridor.

226 STREAMS is an international Intelligent Transport System (ITS) that supports road  
 227 authorities to help save lives, reduce congestion and make road networks safer. It  
 228 enables road authorities to manage their transport network holistically, rather than as a  
 229 collection of separate components.

230 AMCS is a smart street lighting management system that improves safety and  
 231 security through improved visibility, saves money by consuming less electricity and  
 232 has a positive impact on the environment due to the increased life expectancy of LED  
 233 luminaires.

234 It should be noted that these four systems normally work independently. Although  
 235 there are a few connections built between RAI and SCATS, data searching and sharing  
 236 across these four systems are difficult and time-consuming. Currently, VicRoads is  
 237 developing a new platform, vMap, to address this issue. vMap is a one-stop-shop for  
 238 all spatial data. It contains information from a variety of different data sources around  
 239 VicRoads including assets, road networks, strategic and planning data, and road safety.

## 240 3.2 Recommendations

241 As a result of the benchmarking activity, three early recommendations are proposed to  
 242 facilitate the transformation from VicRoads' current asset management practice  
 243 towards the ideal DAIM paradigm.

244 **Recommendation 1:** Develop a unified asset classification/hierarchy system and  
 245 apply it to all the internal asset management systems/platforms.

246 The aim of the unified asset classification/hierarchy system is to provide a single  
 247 point of reference for asset owners and operators. Four existing asset  
 248 classification/hierarchy systems, developed by Transport for NSW, NSW Roads and  
 249 Maritime Services, Austroads and One Network Road Classification (ONRC), can be  
 250 used as a basis.

251 **Recommendation 2:** Move from a Linear Referencing System (i.e. 1D) to a Spatial  
 252 Referencing System (i.e. 2D or 3D).

253 Given the limitations of the Linear Referencing System, Spatial Referencing  
254 Systems such as Geospatial Referencing Systems (2D) and Geometric Referencing  
255 Systems (2D or 3D) should be applied. The former one provides a way to describe  
256 locations on the earth's surface in real-world coordinates. This includes GIS as well as  
257 coordinate-based mapping systems. Searching and mapping are two key advantages of  
258 this referencing system. Most governments rely heavily on GIS applications for  
259 managing geographic data. These provide searching (proximity-based) and modelling  
260 abilities. The latter is based on digital models that provide coordinate geometry within  
261 local model coordinates. Typically, these include digital design (2D or 3D) and BIM  
262 models. Some model environments are stand-alone and, more recently, they may be  
263 geo-connected (placed in the real world). The family of geometric reference systems  
264 are those based on geometric models of infrastructure.

265 **Recommendation 3:** Apply BIM and other Digital Engineering technologies in  
266 future projects.

267 Digital Engineering or BIM, is much more than developing static models. It can  
268 facilitate harnessing the true potential of the built environment industry and creating a  
269 platform for multiple applications by integrating digitisation and GIS [8]. In addition,  
270 as-built BIM models can accelerate the information handover phase and improve asset  
271 data quality in terms of accuracy, integrity and consistency. BIM processes are  
272 commonly adopted in either building or infrastructure projects. Other emerging  
273 technologies, such as laser survey techniques, have also been employed. Over the next  
274 decade, BIM and digital engineering technologies that combine internet of things, data  
275 analytics and optimization will enable asset owners to make informed decisions in the  
276 asset planning and management areas.

## 277 4 Conclusions

278 A comprehensive review of digital asset management practices, including asset data  
279 exchange, asset classification, asset location referencing and asset information  
280 requirements is conducted and validated through a case study. The results suggestion  
281 that asset management processes and outcomes over the facility lifecycle can be  
282 improved using the framework. At an organisational level, large companies are well  
283 advised to develop their own digital transformation strategies to facilitate digital asset  
284 information management.

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